

ARMSTRONG BACKUS & CO., LLP

Certified Public Accountants

AMERICAN PECAN COUNCIL

Compiled Financial Statements

For the One Month and Eleven Months Ended
August 31, 2023

To the Board of Directors of American Pecan Council

ACCOUNTANTS' COMPILATION REPORT

Management is responsible for the accompanying financial statements of American Pecan Council (a government), which comprise the statement of net position – enterprise fund as of August 31, 2023 and the related statement of revenues, expenditures, and changes in net position – enterprise fund, and statement of cash flows – enterprise fund for the one month and eleven months then ended, in accordance with accounting principles generally accepted in the United States of America. We have performed a compilation engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. We did not audit or review the financial statements nor were we required to perform any procedures to verify the accuracy or completeness of the information provided by management. Accordingly, we do not express an opinion, a conclusion, nor provide any form of assurance on these financial statements.

Management has omitted the Management Discussion and Analysis that accounting principles generally accepted in the United States of America require to be presented to supplement the basic financial statements. Such missing information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical content.

Management has elected to omit substantially all of the disclosures required by accounting principles generally accepted in the United States of America. If the omitted disclosures were included in the financial statements, they might influence the user's conclusions about the government's net position, results of operations, and cash flows. Accordingly, the financial statements are not designed for those who are not informed about such matters.

Supplementary Information

The supplementary information included in the operating budget for the one month and eleven months ended August 31, 2023 and year ended September 30, 2023 budgetary comparison schedule and operating budget are presented for the purpose of additional analysis and are not a required part of the basic financial statements. This information is the representation of management. The information was subject to our compilation engagement; however, we have not audited or reviewed the supplementary information and, accordingly, do not express an opinion, a conclusion, nor provide any form of assurance on such supplementary information.

We are not independent with respect to the American Pecan Council.

Armstrong, Backus & Co., L.L.P.

San Angelo, Texas September 20, 2023



Statement of Net Position - Enterprise Fund

As of August 31, 2023

ASSETS

Current Assets:		
Cash and Cash Equivalents	\$	3,442,680
Accounts Receivable		190,844
Prepaid Expenses		59,688
Total Current Assets	\$	3,693,212
Noncurrent Assets:		
Depreciable Capital Assets	\$	164,046
Accumulated Depreciation and Amortization	(87,783)
Total Noncurrent Assets	\$	76,263
Other Assets:		
Security Deposit	\$	5,875
Total Other Assets	\$	5,875
TOTAL ASSETS	\$	3,775,350
LIABILITIES AND NET POSITION		
Current Liabilities:	\$	105.052
Accounts Payable Noncurrent Lease Obligations Payable	Φ	185,953 32,792
Total Current Liabilities	\$	218,745
	Ψ	210,743
Long-term Liabilities	ф	21 542
Lease Obligations Payable	\$	31,543
Total Long-term Liabilities	\$	31,543
Total Liabilities	\$	250,288
Net Position:		
Net Investment in Capital Assets	\$	11,928
Unrestricted		3,513,134
Total Net Position	\$	3,525,062
TOTAL LIABILITIES AND NET POSITION	\$	3,775,350

Statement of Revenues, Expenditures, and Changes in Net Position - Enterprise Fund

For the One Month and Eleven Months August 31, 2023

		ne Month	Ele	ven Months
Operating Revenues:		_		
Assessment Income		142,426	\$	2,393,858
Total Operating Revenue	\$	142,426	\$	2,393,858
Operating Expenses:				
General Administrative:				
Staff and Administrative	\$	46,005	\$	473,055
Insurance		717		13,683
Compliance		829		98,671
Other General Administrative		14,537		193,636
Industry Relations:				
Industry Relations Activities		18,789		159,185
Industry Research		-0-		285,000
International Relations		-0-		1,065,263
Marketing		66,823		795,604
Grades and Standards		2,140		42,140
Total Operating Expenses	\$	149,840	\$	3,126,237
Operating Income (Loss)	(\$	7,414)	(\$	732,379)
Nonoperating Revenues (Expenses):				
Interest Earned	\$	5,209	\$	61,097
Marketing Access Program (MAP)		-0-		675,770
Total Nonoperating Revenues	\$	5,209	\$	736,867
Change in Net Position	(\$	2,205)	\$	4,488
Net Position, Beginning as Previously Stated	\$	3,502,749	\$	3,513,893
Prior Period Adjustment		24,518		6,681
Net Position, Beginning as Restated	\$	3,527,267	\$	3,520,574
Net Position, Ending	\$	3,525,062	\$	3,525,062

Statement of Cash Flows - Enterprise Fund

For the One Month and Eleven Months Ended August 31, 2023

	0	ne Month	Eleven Months			
Cash Flows From Operating Activities:						
Cash Received from Assessments	\$	24,158	\$	2,523,367		
Cash Paid for Salaries and Benefits	(46,005)	(473,055)		
Cash Paid for Operating Expenses	(176,079)	<u>(</u>	3,216,737)		
Net Cash Provided (Used) by Operating Activities	(\$	197,926)	(\$	1,166,425)		
Cash Flows From Investing Activities:						
Cash Received from Interest Earned	\$	5,209	\$	61,097		
Net Cash Provided (Used) by Investing Activities	\$	5,209	\$	61,097		
Net Increase (Decrease) in Cash	(\$	192,717)	(\$	429,558)		
Cash, Beginning of Period		3,635,397		3,872,238		
Cash, End of Period	\$	3,442,680	\$	3,442,680		
Reconciliation of Operating Income (Loss) to Net Cash						
Provided (Used) by Operating Activities:						
Operating Income (Loss)	(\$	7,414)	(\$	732,379)		
Adjustments to Reconcile Operating Income (Loss) to						
Net Cash Provided (Used) by Operating Activities:		222				
Depreciation Expense		322		4,076		
Amortization Expense		2,985		32,834		
Changes in Assets and Liabilities:	,	440.050		400 =00		
(Increase) Decrease in Accounts Receivable	(118,268)		129,509		
(Increase) Decrease in Prepaid Expenses	(5,197)	,	108,132		
Increase (Decrease) in Accounts Payable	(67,679)	(680,247)		
Increase (Decrease) in Operating Lease	(2,675)	(28,350)		
Net Cash Provided (Used) by Operating Activities	(\$	197,926)	(\$	1,166,425)		

Budgetary Comparison Schedule

	Bu	dget				ariance avorable
	Original		Amended	Actual	(Unfavorable)	
Operating Revenue:	 		_	_		<u> </u>
2022-2023 Improved	\$ 2,392,500	\$	2,392,500	\$ 2,393,858	\$	1,358
Total Operating Revenue	\$ 2,392,500	\$	2,392,500	\$ 2,393,858	\$	1,358
Operating Expenses:						
General Administration:						
Staff and Administration:						
Contract Labor	\$ 525,250	\$	525,250	\$ 473,055	\$	52,195
Total Staff and Administration	\$ 525,250	\$	525,250	\$ 473,055	\$	52,195
Insurance:						
Travel	\$ 2,475	\$	2,475	\$ 725	\$	1,750
General	7,062		7,062	4,152		2,910
D&O/Members	11,913		11,913	4,879		7,034
Fidelity	 4,037		4,037	 3,927		110
Total Insurance	\$ 25,487	\$	25,487	\$ 13,683	\$	11,804

Budgetary Comparison Schedule

For the Eleven Months Ended August 31, 2023

	 Bu	dget				F	Favorable		
	 Original		Amended	Actual		(Unfavorable)			
Compliance:									
Attorney/Crisis Management	\$ 22,913	\$	22,913	\$	-0-	\$	22,913		
Audit Financial	18,337		18,337		22,000	(3,663)		
Compliance Travel	41,250		41,250		-0-		41,250		
Sheller/Handler Audits	137,500		137,500		75,729		61,771		
Printing/Forms/Postage	 9,163		9,163		942		8,221		
Total Compliance	\$ 229,163	\$	229,163	\$	98,671	\$	130,492		
Rent:	\$ 45,837	\$	45,837	\$	6,457	\$	39,380		
Interest Expense	-0-		-0-		2,650	(2,650)		
Amortization Expense	 -0-		-0-		32,834	(32,834)		
Total Rent	\$ 45,837	\$	45,837	\$	41,941	\$	3,896		
Accounting/Financials	\$ 71,500	\$	71,500	\$	69,058	\$	2,442		
Telephone/Mobile/Internet	18,337		18,337		13,556		4,781		
Travel Office	45,837		45,837		2,310		43,527		
Travel Committee	91,663		91,663		11,536		80,127		
Supplies	9,163		9,163		3,234		5,929		
Maintenance/Buildout	13,750		13,750		-0-		13,750		
Printing	18,337		18,337		3,190		15,147		
IT/Furniture/Software	22,913		22,913		24,431	(1,518)		
Subscriptions	18,337		18,337		17,119		1,218		
Depreciation	-0-		-0-		4,077	(4,077)		
Miscellaneous	4,587		4,587		3,184		1,403		
Total General Administration	\$ 1,140,161	\$	1,140,161	\$	779,045	\$	361,116		
Contingency Fund	\$ 497,013	\$	497,013	\$	-0-	\$	497,013		

See Accountants' Compilation Report.

Budgetary Comparison Schedule

	Bud	dget			Favorable		
	Original	P	Amended	Actual	(Un	ıfavorable)	
Industry Relations:	 _			 _			
Compliance:							
Compliance Materials	\$ 4,587	\$	4,587	\$ -0-	\$	4,587	
Workshops	4,587		4,587	 -0-	-	4,587	
Total Compliance	\$ 9,174	\$	9,174	\$ -0-	\$	9,174	
Industry Relations Activities:							
Annual Reports	\$ 7,337	\$	7,337	\$ -0-	\$	7,337	
Communication Materials	45,837		45,837	45,548		289	
Travel	45,837		45,837	82,390	(36,553)	
Association Sponsorship	64,163		64,163	13,463		50,700	
Handler Portal Maintenance	64,163		64,163	-0-		64,163	
Meltwater	20,163		20,163	17,784		2,379	
Total Industry Relations Activities	\$ 247,500	\$	247,500	\$ 159,185	\$	88,315	
Industry Research:							
NASS	\$ 206,250	\$	206,250	\$ 225,000	(\$	18,750)	
Research Contingency	91,652		91,652	60,000		31,652	
Total Industry Research	\$ 297,902	\$	297,902	\$ 285,000	\$	12,902	
Total Industry Relations	\$ 554,576	\$	554,576	\$ 444,185	\$	110,391	

Budgetary Comparison Schedule

	Bue	dget			Favorable		
	 Original		Amended	Actual		Infavorable)	
International Relations:							
Unified Export Strategy/Emerging Market Proposal	\$ 87,087	\$	87,087	\$ 95,000	(\$	7,913)	
International Nut Congress-Nut Health Research	91,663		91,663	100,000	(8,337)	
Travel	73,337		73,337	5,794		67,543	
Emerging Market Program Research	275,000		275,000	-0-		275,000	
Market Access Program:							
UK/Germany	595,837		595,837	486,375		109,462	
China	825,000		825,000	378,094		446,906	
Contingency Fund	 458,337		458,337	-0-		458,337	
Total International Relations	\$ 2,406,261	\$	2,406,261	\$ 1,065,263	\$	1,340,998	
Marketing:							
APC Travel for Events	\$ 36,663	\$	36,663	\$ -0-	\$	36,663	
Aspire IQ	320,837		320,837	181,848		138,989	
iHeart Media/Digital Magnet	-0-		-0-	45,000	(45,000)	
Eat Well Global	458,337		458,337	442,031		16,306	
IRI Reporting	137,500		137,500	-0-		137,500	
RFTB Website	22,000		22,000	-0-		22,000	
Research - Nut Health	 352,913		352,913	 30,383		322,530	
Total Marketing	\$ 1,328,250	\$	1,328,250	\$ 795,604	\$	532,646	

Budgetary Comparison Schedule

		Bu	dget				Favorable	
		Original		Amended		Actual	(Unfavorable)	
Grades and Standards:								
Travel	\$	27,500	\$	27,500	\$	-0-	\$	27,500
Shelf-Life Study:								
Prior Year Carry-over		91,762		91,762		17,140		74,622
Quality Assurance Program		45,837		45,837		25,000		20,837
Total Grades and Standards	\$	165,099	\$	165,099	\$	42,140	\$	122,959
Total Operating Expenses	\$	6,091,360	\$	6,091,360	\$	3,126,237	\$	2,965,123
Operating Income (Loss)	(\$	3,698,860)	(\$	3,698,860)	(\$	732,379)	\$	2,966,481
Nonperating Revenues and Expenses:								
Interest Earned	\$	-0-	\$	-0-	\$	61,097	\$	61,097
Past Outstanding		366,674		366,674		-0-	(366,674)
Prior Year Carry-over - 2020 Expense Offset		673,849		673,849		-0-	(673,849)
Reserve		641,663		641,663		-0-	(641,663)
EMP Funding		458,337		458,337		-0-	(458,337)
Marketing Access Program (MAP)		1,558,337		1,558,337		675,770	(882,567)
Total Nonoperating Revenue	\$	3,698,860	\$	3,698,860	\$	736,867	(\$	2,961,993)
Change in Net Position	\$	-0-	\$	-0-	\$	4,488	\$	4,488

Operating Budget

	One Mo August			Eleven Months Ended August 31, 2023					Fiscal Year Ended September 30, 2023	
	 Actual	Operating Budget			Actual	al Operating Budget		Ope	rating Budget	
Operating Revenue:										
2022-2023 Improved	\$ 142,426	\$	217,500	\$	2,393,858	\$	2,392,500	\$	2,610,000	
Total Operating Revenue	\$ 142,426	\$	217,500	\$	2,393,858	\$	2,392,500	\$	2,610,000	
Operating Expenses:										
General Administration:										
Staff and Administration:										
Contract Labor	\$ 46,005	\$	47,750	\$	473,055	\$	525,250	\$	573,000	
Total Staff and Administration	\$ 46,005	\$	47,750	\$	473,055	\$	525,250	\$	573,000	
Insurance:										
Travel	\$ -0-	\$	225	\$	725	\$	2,475	\$	2,700	
General	273		642		4,152		7,062		7,700	
D&O/Members	444		1,083		4,879		11,913		13,000	
Fidelity	 -0-		367		3,927		4,037		4,400	
Total Insurance	\$ 717	\$	2,317	\$	13,683	\$	25,487	\$	27,800	

Operating Budget

		One Mo August	31, 20)23		Eleven Mo August	31, 2	2023	Septe	Fiscal Year Ended September 30, 2023	
Compliance:		Actual	Opera	ating Budget		Actual	Operating Budget		Operating Budget		
Attorney/Crisis Management	\$	-0-	\$	2,083	\$	-0-	\$	22,913	\$	25,000	
Audit Financial	Ψ	-0-	Ψ	1,667	Ψ	22,000	Ψ	18,337	Ψ	20,000	
Compliance Travel		-0-		3,750		-0-		41,250		45,000	
Sheller/Handler Audits		829		12,500		75,729		137,500		150,000	
Printing/Forms/Postage		-0-		833		942		9,163		10,000	
Total Compliance	\$	829	\$	20,833	\$	98,671	\$	229,163	\$	250,000	
Rent:	\$	385	\$	4,167	\$	6,457	\$	45,837	\$	50,000	
Interest Expense		200		-0-		2,650		-0-		-0-	
Amortization Expense		2,985		-0-		32,834		-0-		-0-	
Total Rent	\$	3,570	\$	4,167	\$	41,941	\$	45,837	\$	50,000	
Accounting/Financials	\$	6,000	\$	6,500	\$	69,058	\$	71,500	\$	78,000	
Telephone/Mobile/Internet		281		1,667		13,556		18,337		20,000	
Travel Office		566		4,167		2,310		45,837		50,000	
Travel Committee		-0-		8,333		11,536		91,663		100,000	
Supplies		98		833		3,234		9,163		10,000	
Maintenance/Buildout		-0-		1,250		-0-		13,750		15,000	
Printing		-0-		1,667		3,190		18,337		20,000	
IT/Furniture/Software		2,789		2,083		24,431		22,913		25,000	
Subscriptions		871		1,667		17,119		18,337		20,000	
Depreciation		322		-0-		4,077		-0-		-0-	
Miscellaneous		40		417		3,184		4,587		5,000	
Total General Administration	\$	62,088	\$	103,651	\$	779,045	\$	1,140,161	\$	1,243,800	
Contingency Fund	\$	-0-	\$	45,183	\$	-0-	\$	497,013	\$	542,200	

Operating Budget

	One Mo			Eleven Mo August		Fiscal Year Ended September 30, 2023		
	Actual Operating Budget		Actual	Ope	rating Budget	Oper	ating Budget	
Industry Relations:								
Compliance:								
Compliance Materials	\$ -0-	\$	417	\$ -0-	\$	4,587	\$	5,000
Workshops	 -0-		417	-0-		4,587		5,000
Total Compliance	\$ -0-	\$	834	\$ -0-	\$	9,174	\$	10,000
Industry Relations Activities:								
Annual Reports	\$ -0-	\$	667	\$ -0-	\$	7,337	\$	8,000
Communication Materials	2,800		4,167	45,548		45,837		50,000
Travel	14,372		4,167	82,390		45,837		50,000
Association Sponsorship	-0-		5,833	13,463		64,163		70,000
Handler Portal Maintenance	-0-		5,833	-0-		64,163		70,000
Meltwater	 1,617		1,833	17,784		20,163		22,000
Total Industry Relations Activities	\$ 18,789	\$	22,500	\$ 159,185	\$	247,500	\$	270,000
Industry Research:								
NASS	\$ -0-	\$	18,750	\$ 225,000	\$	206,250	\$	225,000
Research Contingency	 -0-		8,332	60,000		91,652		100,000
Total Industry Research	\$ -0-	\$	27,082	\$ 285,000	\$	297,902	\$	325,000
Total Industry Relations	\$ 18,789	\$	50,416	\$ 444,185	\$	554,576	\$	605,000

Operating Budget

	One Mor August			Eleven Mo August			Fiscal Year Ended September 30, 2023		
	Actual Operating Budget		Actual	Or	perating Budget	О	perating Budget		
International Relations:									
Unified Export Strategy/Emerging Market Proposal	\$ -0-	\$	7,917	\$ 95,000	\$	87,087	\$	95,000	
International Nut Congress-Nut Health Research	-0-		8,333	100,000		91,663		100,000	
Travel	-0-		6,667	5,794		73,337		80,000	
Emerging Market Program Research	-0-		25,000	-0-		275,000		300,000	
Market Access Program:									
UK/Germany	-0-		54,167	486,375		595,837		650,000	
China	-0-		75,000	378,094		825,000		900,000	
Contingency Fund	 -0-		41,667	 -0-		458,337		500,000	
Total International Relations	\$ -0-	\$	218,751	\$ 1,065,263	\$	2,406,261	\$	2,625,000	
Marketing:									
APC Travel for Events	\$ -0-	\$	3,333	\$ -0-	\$	36,663	\$	40,000	
Aspire IQ	23,713		29,167	181,848		320,837		350,000	
iHeart Media/Digital Magnet	-0-		-0-	45,000		-0-		-0-	
Eat Well Global	43,110		41,667	442,031		458,337		500,000	
IRI Reporting	-0-		12,500	-0-		137,500		150,000	
RFTB Website	-0-		2,000	-0-		22,000		24,000	
Weber Shandwick	-0-		-0-	96,342		-0-		-0-	
Research - Nut Health	 -0-		32,083	30,383		352,913		385,000	
Total Marketing	\$ 66,823	\$	120,750	\$ 795,604	\$	1,328,250	\$	1,449,000	

Operating Budget

	One Month Ended August 31, 2023				Eleven Months Ended August 31, 2023				Fiscal Year Ended September 30, 2023	
		Actual	Operating Budget			Actual	Operating Budget		Operating Budget	
Grades and Standards:										
Travel	\$	-0-	\$	2,500	\$	-0-	\$	27,500	\$	30,000
Shelf-Life Study:										
Prior Year Carry-over		2,140		8,342		17,140		91,762		100,108
Quality Assurance Program		-0-		4,167		25,000		45,837		50,000
Total Grades and Standards	\$	2,140	\$	15,009	\$	42,140	\$	165,099	\$	180,108
Total Operating Expenses	\$	149,840	\$	553,760	\$	3,126,237	\$	6,091,360	\$	6,645,108
Operating Income (Loss)	(\$	7,414)	(\$	336,260)	(\$	732,379)	(\$	3,698,860)	(\$	4,035,108)
Nonperating Revenues and Expenses:										
Interest Earned	\$	5,209	\$	-0-	\$	61,097	\$	-0-	\$	-0-
Past Outstanding		-0-		33,334				366,674		400,000
Prior Year Carry-over - 2022 Expense Offset		-0-		61,259		-0-		673,849		735,108
Other Income:										
Reserve		-0-		58,333		-0-		641,663		700,000
EMP Funding		-0-		41,667		-0-		458,337		500,000
Marketing Access Program (MAP)		-0-		141,667		675,770		1,558,337		1,700,000
Total Nonoperating Revenue	\$	5,209	\$	336,260	\$	736,867	\$	3,698,860	\$	4,035,108
Change in Net Position	(\$	2,205)	\$	-0-	\$	4,488	\$	-0-	\$	-0-