

# ARMSTRONG BACKUS & CO., LLP

Certified Public Accountants

#### **AMERICAN PECAN COUNCIL**

**Compiled Financial Statements** 

For the One Month and Four Months Ended
January 31, 2022



To the Board of Directors of American Pecan Council

#### ACCOUNTANTS' COMPILATION REPORT

Management is responsible for the accompanying financial statements of American Pecan Council (a government), which comprise the statement of net position – enterprise fund as of January 31, 2022 and the related statement of revenues, expenditures, and changes in net position – enterprise fund, and statement of cash flows – enterprise fund for the one month and four months then ended, in accordance with accounting principles generally accepted in the United States of America. We have performed a compilation engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. We did not audit or review the financial statements nor were we required to perform any procedures to verify the accuracy or completeness of the information provided by management. Accordingly, we do not express an opinion, a conclusion, nor provide any form of assurance on these financial statements.

Management has omitted the Management Discussion and Analysis that accounting principles generally accepted in the United States of America require to be presented to supplement the basic financial statements. Such missing information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical content.

Management has elected to omit substantially all of the disclosures required by accounting principles generally accepted in the United States of America. If the omitted disclosures were included in the financial statements, they might influence the user's conclusions about the government's net position, results of operations, and cash flows. Accordingly, the financial statements are not designed for those who are not informed about such matters.

#### **Supplementary Information**

The supplementary information included in the operating budget for the one month and four months ended January 31, 2022 and year ended September 30, 2022 and the four months budgetary comparison schedule and operating budget are presented for the purpose of additional analysis and are not a required part of the basic financial statements. This information is the representation of management. The information was subject to our compilation engagement; however, we have not audited or reviewed the supplementary information and, accordingly, do not express an opinion, a conclusion, nor provide any form of assurance on such supplementary information.

We are not independent with respect to the American Pecan Council.

Armstrong, Backus & Co., L.L.P.

San Angelo, Texas March 17, 2022



## **Statement of Net Position - Enterprise Fund**

## As of January 31, 2022

#### **ASSETS**

Current Assets:		
Cash and Cash Equivalents	\$	4,467,203
Accounts Receivable		1,012,056
Prepaid Expenses		11,714
•		
Total Current Assets	\$	5,490,973
Noncurrent Assets:		
Depreciable Capital Assets	\$	35,697
Accumulated Depreciation	Ψ (	19,249)
Accumulated Depreciation		19,249)
Total Noncurrent Assets	\$	16,448
Other Assets:		
Security Deposit	\$	5,875
Total Other Assets	\$	5,875
TOTAL ASSETS	\$	5,513,296
LIABILITIES AND NET POSITION		
Current Liabilities:		
Accounts Payable	\$	395,680
Payroll Liability		9,404
Total Current Liabilities	\$	405,084
Total Liabilities	\$	405,084
Net Position:		
Net Investment in Capital Assets	\$	16,448
Unrestricted	Ψ	5,091,764
V-11 0001-1000 W		3,001,101
Total Net Position	\$	5,108,212
TOTAL LIABILITIES AND NET POSITION	\$	5,513,296

# Statement of Revenues, Expenditures, and Changes in Net Position - Enterprise Fund

## For the One Month and Four Months Ended January 31, 2022

	0	ne Month	Fo	Four Months		
Operating Revenues:						
Assessment Income	\$	465,071	\$	1,283,754		
Total Operating Revenue	\$	465,071	\$	1,283,754		
Operating Expenses:						
General Administrative:						
Staff and Administrative	\$	93,426	\$	316,216		
Insurance		-0-		5,740		
Compliance		18,924		21,664		
Other General Administrative		14,058		74,062		
Industry Relations:						
Industry Relations Activities		3,035		31,018		
International Relations		758		130,287		
Marketing		66,736		2,389,570		
Grades and Standards		14,758		73,794		
Total Operating Expenses	\$	211,695	\$	3,042,351		
Operating Income (Loss)	\$	253,376	(\$	1,758,597)		
Nonoperating Revenues (Expenses):						
Interest Earned	\$	205	\$	874		
Total Nonoperating Revenues	\$	205	\$	874		
Change in Net Position	\$	253,581	(\$	1,757,723)		
Net Position, Beginning as Previously Stated	\$	5,284,498	\$	7,028,955		
Prior Period Adjustment	(	429,867)	(	163,020)		
Net Position, Beginning as Restated	\$	4,854,631	\$	6,865,935		
Net Position, Ending	\$	5,108,212	\$	5,108,212		

## **Statement of Cash Flows - Enterprise Fund**

## For the One Month and Four Months Ended January 31, 2022

		ne Month	Fo	our Months
Cash Flows From Operating Activities:				
Cash Received from Assessments	\$	313,297	\$	1,286,040
Cash Paid for Salaries and Benefits	(	93,426)	(	316,216)
Cash Paid for Operating Expenses	(	112,502)	(	2,708,495)
Net Cash Provided (Used) by Operating Activities	\$	107,369	(\$	1,738,671)
Cash Flows From Capital and Related Financing Activities:				
Acquistion of Capital Assets	(\$	1,347)	(\$	1,347)
Net Cash Provided (Used) by Capital and Related Financing Activities	(\$	1,347)	(\$	1,347)
Cash Flows From Investing Activities:				
Cash Received from Interest Earned	\$	205	\$	874
Net Cash Provided (Used) by Investing Activities	\$	205	\$	874
Net Increase (Decrease) in Cash	\$	106,227	(\$	1,739,144)
Cash, Beginning of Period		4,360,976		6,206,347
Cash, End of Period	\$	4,467,203	\$	4,467,203
Reconciliation of Operating Income (Loss) to Net Cash				
Provided (Used) by Operating Activities:				
Income (Loss) from Operations	\$	253,376	(\$	1,758,597)
Adjustments to Reconcile Operation Income (Loss) to				
Net Cash Provided (Used) by Operating Activities:				
Depreciation Expense		595		2,312
Changes in Assets and Liabilities:				
(Increase) Decrease in Accounts Receivable	(	151,774)		2,287
(Increase) Decrease in Prepaid Expenses	(	10,538)		391,593
(Increase) Decrease in Other Current Assets		70,000		500
Increase (Decrease) in Accounts Payable	(	56,976)	(	386,170)
Increase (Decrease) in Payroll Tax Payable		2,686		9,404
Net Cash Provided (Used) by Operating Activities	\$	107,369	(\$	1,738,671)

# **Budgetary Comparison Schedule**

	Ru	dget				Variance Favorable		
	 Original		Amended	- Actual			nfavorable)	
Operating Revenue:	 						,	
2021-2022 Improved	\$ 1,050,000	\$	1,050,000	\$	1,283,754	\$	233,754	
Total Operating Revenue	\$ 1,050,000	\$	1,050,000	\$	1,283,754	\$	233,754	
Operating Expenses:								
General Administration:								
Staff and Administration:								
Salaries	\$ 262,168	\$	262,168	\$	245,689	\$	16,479	
Benefits:								
IRA	8,200		8,200		6,721		1,479	
Health	48,332		48,332		49,505	(	1,173)	
Taxes	 20,668		20,668		14,301		6,367	
Total Staff and Administration	\$ 339,368	\$	339,368	\$	316,216	\$	23,152	
Insurance:								
Travel	\$ 900	\$	900	\$	359	\$	541	
General	2,568		2,568		5,381	(	2,813)	
D&O/Members	4,332		4,332		-0-		4,332	
Fidelity	 1,468		1,468		-0-		1,468	
Total Insurance	\$ 9,268	\$	9,268	\$	5,740	\$	3,528	

# **Budgetary Comparison Schedule**

	Bu	dget		F	Favorable	
	 Original	P	mended	Actual	(Un	ıfavorable)
Compliance:						
Attorney/Crisis Management	\$ 8,332	\$	8,332	\$ -0-	\$	8,332
Audit Financial	6,668		6,668	-0-		6,668
Compliance Travel	15,000		15,000	-0-		15,000
Sheller/Handler Audits	41,668		41,668	18,900		22,768
Printing/Forms/Postage	 3,332		3,332	2,764	-	568
Total Compliance	\$ 75,000	\$	75,000	\$ 21,664	\$	53,336
Accounting/Financials	\$ 26,000	\$	26,000	\$ 19,915	\$	6,085
Telephone/Mobile/Internet	6,668		6,668	7,034	(	366)
Travel Office	11,668		11,668	3,249		8,419
Travel Committee	28,724		28,724	-0-		28,724
Supplies	3,332		3,332	2,082		1,250
Maintenance/Buildout	5,000		5,000	-0-		5,000
Printing	6,668		6,668	428		6,240
IT/Furniture/Software	8,332		8,332	4,525		3,807
Subscriptions	6,668		6,668	5,140		1,528
Depreciation	-0-		-0-	2,313	(	2,313)
Miscellaneous	1,668		1,668	3,066	(	1,398)
Rent	29,000		29,000	 26,310		2,690
Total General Administration	\$ 557,364	\$	557,364	\$ 417,682	\$	139,682
Contingency Fund	\$ 193,644	\$	193,644	\$ -0-	\$	193,644
Technology Upgrades	\$ 33,332	\$	33,332	\$ -0-	\$	33,332

# **Budgetary Comparison Schedule**

	Bud	dget			Favorable	
	Original	P	Amended	Actual	(Un	favorable)
Industry Relations:	 _					_
Compliance:						
Compliance Materials	\$ 1,668	\$	1,668	\$ -0-	\$	1,668
Workshops	 1,668		1,668	-0-		1,668
Total Compliance	\$ 3,336	\$	3,336	\$ -0-	\$	3,336
Industry Relations Activities:						
Annual Reports	\$ 2,668	\$	2,668	\$ -0-	\$	2,668
Communication Materials	16,668		16,668	6,400		10,268
Travel	16,668		16,668	6,000		10,668
WS-Field Events	83,332		83,332	-0-		83,332
Association Sponsorship	23,332		23,332	6,383		16,949
Handler Portal Maintenance	3,332		3,332	-0-		3,332
Fishhook:						
Prior Year Carry-over	22,468		22,468	235		22,233
Meltwater	 4,000		4,000	 12,000	(	8,000)
Total Industry Relations Activities	\$ 172,468	\$	172,468	\$ 31,018	\$	141,450
Industry Research:						
Research Contingency	\$ 72,000	\$	72,000	\$ -0-	\$	72,000
Total Industry Research	\$ 72,000	\$	72,000	\$ -0-	\$	72,000
Total Industry Relations	\$ 247,804	\$	247,804	\$ 31,018	\$	216,786

## **Budgetary Comparison Schedule**

	Bue	dget			Favorable		
	Original		Amended	Actual	J)	Infavorable)	
International Relations:							
International Nut Congress-Nut Health Research	\$ 33,332	\$	33,332	\$ 100,000	(\$	66,668)	
Travel	21,668		21,668	5,037		16,631	
International Consulting - Grant Writing	31,668		31,668	-0-		31,668	
Weber Shandwick - China	216,668		216,668	-0-		216,668	
Weber Shandwick - Germany	150,000		150,000	-0-		150,000	
Emerging Market Program Research	166,668		166,668	23,750		142,918	
Market Access Program	-0-		-0-	1,500	(	1,500)	
Contingency Fund	216,668		216,668	-0-		216,668	
Total International Relations	\$ 836,672	\$	836,672	\$ 130,287	\$	706,385	
Marketing:							
Aspire IQ	\$ 16,668	\$	16,668	\$ 32,499	(\$	15,831)	
iHeart Media/Digital Magnet	266,668		266,668	800,000	(	533,332)	
Eat Well Global	26,668		26,668	113,287	(	86,619)	
NPSA Chef's Summit	33,332		33,332	-0-		33,332	
IRI Reporting	50,000		50,000	-0-		50,000	
Weber Shandwick	333,332		333,332	1,418,684	(	1,085,352)	
Research - Nut Health	128,332		128,332	 25,100		103,232	
Total Marketing	\$ 855,000	\$	855,000	\$ 2,389,570	(\$	1,534,570)	

# **Budgetary Comparison Schedule**

# For the Four Months Ended January 31, 2022

		Bud	dget				Favorable	
		Original		Amended		Actual	(U	nfavorable)
Grades and Standards:		_		_		_		
Research Contingency (FAIR):								
Prior Year Carry-over	\$	33,332	\$	33,332	\$	-0-	\$	33,332
Travel		6,668		6,668		-0-		6,668
Shelf-Life Study:								
Prior Year Carry-over		56,704		56,704		-0-		56,704
Carbon Assessment Services		40,000		40,000		-0-		40,000
Economic Study		33,332		33,332		-0-		33,332
Pricing Through Marketing Channels		13,332		13,332		-0-		13,332
Quality Assurance Program		21,668		21,668		73,794	(	52,126)
Total Grades and Standards	\$	205,036	\$	205,036	\$	73,794	\$	131,242
Total Operating Expenses	\$	2,928,852	\$	2,928,852	\$	3,042,351	(\$	113,499)
Operating Income (Loss)	(\$	1,878,852)	(\$	1,878,852)	(\$	1,758,597)	\$	120,255
Nonperating Revenues and Expenses:								
Interest Earned	\$	-0-	\$	-0-	\$	874	\$	874
Management Fee		266,668		266,668		-0-	(	266,668)
Past Outstanding		133,332		133,332		-0-	(	133,332)
Prior Year Carry-over - 2020 Expense Offset		240,836		240,836		-0-	(	240,836)
Other Income:								-0-
Reserve		726,668		726,668		-0-	(	726,668)
EMP Funding		166,668		166,668		-0-	(	166,668)
Marketing Access Program (MAP)		416,664		416,664		-0-	(	416,664)
Total Nonoperating Revenue	\$	1,950,836	\$	1,950,836	\$	874	(\$	1,949,962)
Change in Net Position	\$	71,984	\$	71,984	(\$	1,757,723)	(\$	1,829,707)

See Accountants' Compilation Report.

## **Operating Budget**

	 One Mo January			 Four Mor January	Fiscal Year Ended September 30, 2022			
	Actual	Opei	rating Budget	Actual	Ope	erating Budget	Ope	rating Budget
Operating Revenue:			_			_		_
2021-2022 Improved	\$ 465,071	\$	262,500	\$ 1,283,754	\$	1,050,000	\$	3,150,000
<b>Total Operating Revenue</b>	\$ 465,071	\$	262,500	\$ 1,283,754	\$	1,050,000	\$	3,150,000
Operating Expenses:								
General Administration:								
Staff and Administration:								
Salaries	\$ 61,422	\$	65,542	\$ 245,689	\$	262,168	\$	786,500
Benefits:								
IRA	1,691		2,050	6,721		8,200		24,595
Health	23,033		12,083	49,505		48,332		145,000
Taxes	 7,280		5,167	 14,301		20,668		62,000
Total Staff and Administration	\$ 93,426	\$	84,842	\$ 316,216	\$	339,368	\$	1,018,095
Insurance:								
Travel	\$ -0-	\$	225	\$ 359	\$	900	\$	2,700
General	 -0-		642	5,381		2,568		7,700
Total Insurance	\$ -0-	\$	2,317	\$ 5,740	\$	9,268	\$	27,800

#### **Operating Budget**

	One Month Ended					Four Mo	nths E	nded	Fiscal Year Ended		
		January	31,	2022		January	31, 2	022	Septe	ember 30, 2022	
		Actual	Ope	rating Budget		Actual	Oper	ating Budget	Operating Budget		
Compliance:											
Attorney/Crisis Management	\$	-0-	\$	2,083	\$	-0-	\$	8,332	\$	25,000	
Audit Financial		-0-		1,667		-0-		6,668		20,000	
Compliance Travel		-0-		3,750		-0-		15,000		45,000	
Sheller/Handler Audits		18,900		10,417		18,900		41,668		125,000	
Printing/Forms/Postage		24		833		2,764		3,332		10,000	
Total Compliance	\$	18,924	\$	18,750	\$	21,664	\$	75,000	\$	225,000	
Accounting/Financials	\$	7,800	\$	6,500	\$	19,915	\$	26,000	\$	78,000	
Telephone/Mobile/Internet		1,480		1,667		7,034		6,668		20,000	
Travel Office		-0-		2,917		3,249		11,668		35,000	
Travel Committee		-0-		7,181		-0-		28,724		86,171	
Supplies		-0-		833		2,082		3,332		10,000	
Maintenance/Buildout		-0-		1,250		-0-		5,000		15,000	
Printing		206		1,667		428		6,668		20,000	
IT/Furniture/Software		1,275		2,083		4,525		8,332		25,000	
Subscriptions		126		1,667		5,140		6,668		20,000	
Depreciation		595		-0-		2,313		-0-		-0-	
Miscellaneous		2,576		417		3,066		1,668		5,000	
Rent		-0-		7,250		26,310		29,000		87,000	
Total General Administration	\$	126,408	\$	139,341	\$	417,682	\$	557,364	\$	1,672,066	
Contingency Fund	\$	-0-	\$	48,411	\$	-0-	\$	193,644	\$	580,934	
Technology Upgrades	\$	-0-	\$	8,333	\$	-0-	\$	33,332	\$	100,000	

#### **Operating Budget**

		One Mo January			Four Mor January			Fiscal Year Ended September 30, 2022		
	-	Actual	Oper	rating Budget	Actual	Оре	erating Budget	Oper	Operating Budget	
Industry Relations:										
Compliance:										
Compliance Materials	\$	-0-	\$	417	\$ -0-	\$	1,668	\$	5,000	
Workshops		-0-		417	-0-		1,668		5,000	
Total Compliance	\$	-0-	\$	834	\$ -0-	\$	3,336	\$	10,000	
Industry Relations Activities:	-									
Annual Reports	\$	-0-	\$	667	\$ -0-	\$	2,668	\$	8,000	
Communication Materials		800		4,167	6,400		16,668		50,000	
Travel		2,000		4,167	6,000		16,668		50,000	
WS-Field Events		-0-		20,833	-0-		83,332		250,000	
Association Sponsorship		-0-		5,833	6,383		23,332		70,000	
Handler Portal Maintenance		-0-		833	-0-		3,332		10,000	
Fishhook:										
Prior Year Carry-over		235		5,617	235		22,468		67,400	
Meltwater		-0-		1,000	 12,000		4,000		12,000	
Total Industry Relations Activities	\$	3,035	\$	43,117	\$ 31,018	\$	172,468	\$	517,400	
Industry Research:										
Research Contingency	\$	-0-	\$	18,000	\$ -0-	\$	72,000	\$	216,000	
Total Industry Research	\$	-0-	\$	18,000	\$ -0-	\$	72,000	\$	216,000	
Total Industry Relations	\$	3,035	\$	61,951	\$ 31,018	\$	247,804	\$	743,400	

## **Operating Budget**

	One Mo			Four Months Ended January 31, 2022				Fiscal Year Ended September 30, 2022	
	Actual	Op	erating Budget	Actual	Оре	erating Budget	Or	perating Budget	
International Relations:									
International Nut Congress-Nut Health Research	\$ -0-	\$	8,333	\$ 100,000	\$	33,332	\$	100,000	
Travel	758		5,417	5,037		21,668		65,000	
International Consulting - Grant Writing	-0-		7,917	-0-		31,668		95,000	
Weber Shandwick - China	-0-		54,167	-0-		216,668		650,000	
Weber Shandwick - Germany	-0-		37,500	-0-		150,000		450,000	
Emerging Market Program Research	-0-		41,667	23,750		166,668		500,000	
Market Access Program	-0-		-0-	1,500		-0-		-0-	
Contingency Fund	-0-		54,167	-0-		216,668		650,000	
Total International Relations	\$ 758	\$	209,168	\$ 130,287	\$	836,672	\$	2,510,000	
Marketing:									
Aspire IQ	\$ 32,499	\$	4,167	\$ 32,499	\$	16,668	\$	50,000	
iHeart Media/Digital Magnet	-0-		66,667	800,000		266,668		800,000	
Eat Well Global	34,237		6,667	113,287		26,668		80,000	
NPSA Chef's Summit	-0-		8,333	-0-		33,332		100,000	
IRI Reporting	-0-		12,500	-0-		50,000		150,000	
Weber Shandwick	-0-		83,333	1,418,684		333,332		1,000,000	
Research - Nuth Health	 -0-		32,083	 25,100		128,332		385,000	
Total Marketing	\$ 66,736	\$	213,750	\$ 2,389,570	\$	855,000	\$	2,565,000	

## **Operating Budget**

		One Month Ended January 31, 2022				Four Months Ended January 31, 2022				Fiscal Year Ended September 30, 2022	
	Actual		Operating Budget			Actual	Operating Budget		Operating Budget		
Grades and Standards:											
Research Contingency (FAIR):											
Prior Year Carry-over	\$	-0-	\$	8,333	\$	-0-	\$	33,332	\$	100,000	
Travel		-0-		1,667		-0-		6,668		20,000	
Shelf-Life Study:											
Prior Year Carry-over		-0-		14,176		-0-		56,704		170,108	
Carbon Assessment Services		-0-		10,000		-0-		40,000		120,000	
Economic Study		-0-		8,333		-0-		33,332		100,000	
Pricing Through Marketing Channels		-0-		3,333		-0-		13,332		40,000	
Quality Assurance Program		14,758		5,417		73,794		21,668		65,000	
Total Grades and Standards	\$	14,758	\$	51,259	\$	73,794	\$	205,036	\$	615,108	
<b>Total Operating Expenses</b>	\$	211,695	\$	732,213	\$	3,042,351	\$	2,928,852	\$	8,786,508	
Operating Income (Loss)	\$	253,376	(\$	469,713)	(\$	1,758,597)	(\$	1,878,852)	(\$	5,636,508)	
Nonperating Revenues and Expenses:											
Interest Earned	\$	205	\$	-0-	\$	874	\$	-0-	\$	-0-	
Management Fee		-0-		66,667		-0-		266,668		800,000	
Past Outstanding		-0-		33,333		-0-		133,332		400,000	
Prior Year Carry-over - 2021 Expense Offset		-0-		60,209		-0-		240,836		722,508	
Other Income:											
Reserve		-0-		181,667		-0-		726,668		2,180,000	
EMP Funding		-0-		41,667		-0-		166,668		500,000	
Marketing Access Program (MAP)		-0-		104,166		-0-		416,664		1,250,000	
<b>Total Nonoperating Revenue</b>	\$	205	\$	487,709	\$	874	\$	1,950,836	\$	5,852,508	
Change in Net Position	\$	253,581	\$	17,996	(\$	1,757,723)	\$	71,984	\$	216,000	